

Continuing Education

Advanced Studies in Sustainable Finance

Continuing Education Programs MAS, DAS, CAS and Individual Courses

Faculty of Business, Economics and Informatics University of Zurich



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The University of Zurich (UZH) has, since its foundation in 1833, promoted the development of society through its activities in research and teaching. Through its recent sustainability policy, it is committed to systematically expand its contribution to economic, social and environmental sustainability. We recognise the urgent need to foster a path of sustainable development and, within this context, the significant influence the financial sector can play in helping to achieve this goal. Fostering the young field of sustainable finance, most notably with the recent launch of the UZH Competence Center for Sustainable Finance, is a reflection of our commitment.

I am proud of the pioneering initiative of UZH's Department Finance that has been offering the post-graduate degree program, CAS in Sustainable Finance, since 2016. The launch of the DAS and MAS in Sustainable Finance is testament to its popularity. This suite of programs provides professionals in the financial sector with specific academic and methodological skills and training in order to promote critical reflection about current business practices. I am convinced that the programs will support postgraduate students in integrating principles of sustainable finance into their daily work, thus actively shaping the transformation process towards sustainable financial markets.

Prof. Dr. Michael Schaepman President of the University of Zurich



Reducing systemic risks and addressing environmental and social aspects of sustainability are key issues for the financial services industry of tomorrow. The Department of Finance seeks to foster value-oriented reflective capabilities, as well as global consciousness, social responsibility, and ethical awareness among researchers, students and finance professionals. We are therefore proud to offer this executive education suite of Advanced Studies programs in Sustainable Finance as pioneers and an important cornerstone of our teaching offerings. The programs aim at enabling financial market professionals to address sustainability aspects in their work and become agents of change for a more sustainable financial system. Our desire is to accompany you on the exciting journey of lifelong learning, and we would be delighted to welcome you to one of our courses or study programs.

Prof. Dr. Marc Chesney Professor of Quantitative Finance Chair of the Center of Competence for Sustainable Finance

Program Overview

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To enable financial market professionals to address sustainability issues in Learning Objective their work and become agents of change for a more sustainable financial system. **Target Audience** Primarily professionals in the classic areas of banking and finance, who want to acquire theoretically sound and practical knowledge in the field of Sustainable Finance. The in-depth understanding of complex interrelationships and the study of the subject matter at the highest level provide participants with the ability to take on additional responsibility. MAS, DAS and CAS: Individuals with a university degree and several years **Admission Criteria** of professional experience. Sur dossier candidates will also be considered (i.e. people with significant work experience but no academic degree). For individual courses: Those interested in the topic. Participants can start their studies with any course. However, MAS Dates candidates may wish to start with the introduction course (Einführungsseminar), which takes place in August every year. The current course dates can be found on our website. **Tuition Fee** Current fees can be found on the website. All participants have the option to pay per course, with the CAS and DAS program fees being the total cost of the courses selected. The MAS can also be purchased per course (in which case there is an additional one-off charge of CHF 500.-) or at a reduced total package fee. There are no additional costs for examinations. **Registration Deadline** 31 July for MAS participants who wish to attend the introductory course (Einführungsseminar) first. All participants can register on a rolling basis and start with most courses. Following consultation with program management, participants may Transferring Programs switch to a higher degree program at any point in their studies. **Course Offerings** Short course descriptions can be found at the end of this brochure. Further details and the most up-to-date prices and dates are located on our website. Methodology The high degree of flexibility offered, particularly meets the needs of working people. Depending on the course, learning methodologies include classroom sessions, blended, distance and game-based learning. Language It is possible to complete the CAS in English. For the DAS and MAS, currently both English and German are required. Please refer to the short course descriptions for language of delivery.

Program Themes and Competencies Acquired



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Program Themes

Sustainability is important for all elements of a financial system. The curricula of the MAS / DAS / CAS in Sustainable Finance systematically explore how sustainability issues affect the various financial actors and aspects of financial markets. The programs' courses focus on risks and opportunities that emanate from making the financial sector more sustainable and designing a coherent sustainable financial sector with products that have a positive impact.

Competencies Acquired

- Knowledge of key sustainability concepts, mechanisms, and metrics (rooted in environmental and social sciences)
- Knowledge of how financial markets, products and financial market regulations function or dysfunction and how they allocate capital to sustainability-related activities
- Technical and analytical skills to lead integration of sustainability in key financial functions, e.g. investment, product development, lending/underwriting, risk management, advisory services
- Innovation expertise to integrate sustainability-related factors in to corporate financing decisions
- Basic change management skills towards more sustainability-oriented financial institutions
- Knowledge networking among academics and professionals

Our Lecturers

Testimonials



Prof. Dr. Marc Chesney Sustainable Finance



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Dr. Julia Meyer Sustainable Finance



Prof. Dr. Alexander F. Wagner Corporate Finance

Other lecturers in the Sustainable Finance programs include

Dr. Beat Affolter. ZHAW Prof. Dr. Kern Alexander, UZH Prof. Dr. Stefano Battiston, UZH Prof. Dr. Francis Cheneval, UZH Craig Churchill, ILO Laura de Costa Canas, UNEP FI Chistoph Dreher, Enabling Qapital Amandine Favier, WWF Dr. Doris Folini, ETH Michael Frei, OLZ AG Dominik Garcia, LGT Dr. Michael Gloor, Correntics Kelly Hess, SSF Stephan Hirschi, EY Dr. Christopher Humphrey, ETH Olivier Jaeggi, ECOFACT Vincent Kaufmann, Ethos Foundation Yann Kermode, UBS



Dr. Annette Krauss

Dr. Benjamin Wilding

Finance



Renato Aebi Swiss Certified Pension Fund Manager Director, BlueBay Asset Management AG

«Sustainable Finance, in particular ESG are integrated aspects in the asset management industry. The CAS in Sustainable Finance program not only allowed me to complement my existing knowledge with an academic point of view, but also allowed me to learn from peers, lecturers, professors and proven industry experts.»



Silke Humbert Team Head Product Specialists Equities & Themes Zürcher Kantonalbank

«For such a rapidly evolving field like Sustainable Finance, the mix between lecturers from academia and practitioners was ideal. I have benefited from hearing first-hand from many guest lecturers and having the possibility to discuss with them. The course introduced me to the latest research and industry trends – I really enjoyed it!»



Philipp Arnold

Program Manager, Economic Cooperation and Development, State Secretariat for Economic Affairs SECO

«My professional experience is in sustainable development and climate change. Sustainable Finance is crucial to develop new and scale up existing solutions to deliver on the SDG's and the Paris Agreement. The CAS in Sustainable Finance helped me to better understand the needs and interests of the financial sector to make sustainable investment decisions, offering both theoretical and practical insights.»



Christèle Clémence Strategic Business Development Women in Sustainable Finance International

«The CAS in Sustainable Finance at the University of Zurich is from both a personal and professional perspective, an enriching experience. It awakes consciousness on the emergency to act and on the importance of business transformation. What I really enjoyed was the mix of the academic perspective with practical examples. You learn to understand the broad spectrum of sustainability, from different regulatory initiatives and networks to investment solutions, their controversies and risks, as well as the many opportunities to heal our finance industry.»

University Degrees and Individual Courses

MAS in Sustainable Finance 60 ECTS Credits

You have the option to start at any level and can continue your studies at any time with a further and/or higher degree.

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Master of Advanced Studies (MAS) Duration: 4–5 Semesters ECTS Credits: 60 		¢	Degree
Diploma of Advanced Studies (DAS) • Duration: 2–3 Semesters • ECTS Credits: 30		Degree	
Certificate of Advanced Studies (CAS) Duration: 1–2 Semesters ECTS Credits: 10 	Degree)	
Individual Courses • Duration: 1 Day to 1 Semester • ECTS Credits: 1–6 (depending on course)	Course Certificate		
Preparatory courses • Duration: 3–5 Weeks • Fields: Accounting, Mathematics and Statistics • ECTS Credits: 0			

Before starting the DAS and MAS, a placement test must be taken. (It is not a criterion for deciding whether you are admitted or not but rather designed to help you identify any gaps in your knowledge of accounting, mathematics or statistics.) If knowledge gaps are identified, you will be recommended to complete the appropriate, eTutorial(s) as preparation for your program. These are available throughout the year and delivered in German.

Core Sustainable Finance Courses (15 ECTS Credits)	Core Finance Courses (8 ECTS Credits)	Compulsory Elective Courses (min. 18 ECTS Credits)	Elective Courses (max. 9 ECTS Credits)
 Climate Change Finance 3 ECTS Corporate Governance & Corporate Social Responsibility 2 ECTS eFundamentals of Sustainable Finance 1 ECTS Financial Inclusion and Microfinance 2 ECTS Sustainability & Finance – Introduction 1 ECTS Sustainability in Banking & Insurance 2 ECTS Sustainable Develop- ment & Impact 2 ECTS Sustainable Investing 2 ECTS 	 Abschlussseminar 2 ECTS eFundamentals of Banking 1 ECTS eFundamentals of Corporate Finance 1 ECTS eFundamentals of Derivatives 1 ECTS eFundamentals of Financial Markets 1 ECTS Einführungsseminar 2 ECTS 	 Biodiversity & Finance 2 ECTS Current Trends in Sustainable Investing 2 ECTS eCorporate Finance Basic 6 ECTS eDerivatives 6 ECTS eInvestments 6 ECTS Emerging Market Finance 2 ECTS Ethics & Sustainability in Finance 2 ECTS Fintech & Sustainability 2 ECTS Insurance for Development 2 ECTS Portfolio Management Simulation 3 ECTS Sustainable Investing in Wealth Management 2 ECTS 	•Free choice from all Finance Executive Education courses
MAS Sustainable Finance Thesis (10 ECTS Credits)			

For the MAS program, participants undertake all 23 ECTS Credits from the 2 core areas, at least 18 ECTS Credits from the compulsory elective area, a maximum of 9 ECTS Credits from the elective area, and the MAS thesis. The program takes approximately 4-5 semesters to complete.



DAS in Sustainable Finance 30 ECTS Credits

CAS in Sustainable Finance 10 ECTS Credits

Core Sustainable Finance Courses (6 ECTS Credits)	Core Finance Courses (4 ECTS Credits)	Compulsory Elective Courses (min. 15 ECTS Credits)	Elective Courses (max. 5 ECTS Credits)
 •eFundamentals of Sustainable Finance 1 ECTS •Sustainability & Finance – Introduction 1 ECTS •Sustainability in Banking and Insurance 2 ECTS •Sustainable Investing 2 ECTS 	 •eFundamentals of Banking 1 ECTS •eFundamentals of Corporate Finance 1 ECTS •eFundamentals of Derivatives 1 ECTS •eFundamentals of Financial Markets 1 ECTS 	 Biodiversity & Finance 2 ECTS Climate Change Finance 3 ECTS Corporate Governance & Corporate Social Responsibility 2 ECTS Current Trends in Sustainable Investing 2 ECTS Emerging Market Finance 2 ECTS Ethics and Sustainability in Finance 2 ECTS Fintech & Sustainability 2 ECTS Fintech & Sustainability 2 ECTS Sustainability 2 ECTS Sustainabile Develop- ment & Impact 2 ECTS Sustainable Investing in Wealth Management 2 ECTS Unternehmens- simulation 2 ECTS 	•Free choice from all Finance Executive Education courses

For the DAS program, participants must successfully complete all 10 ECTS Credits from the 2 core areas, at least 15 ECTS Credits from the compulsory elective area, and a maximum of 5 ECTS Credits from the elective area.



Core Courses (4 ECTS Credits)

•eFundamentals of Sustainable Finance 1 ECTS •Sustainability & Finance – Introduction 1 ECTS •Sustainable Investing 2 ECTS

Elective Courses (min. 6 ECTS Credits)

•Biodiversity and Finance 2 ECTS

- •Climate Change Finance 3 ECTS
- •Corporate Governance & Corporate Social Responsibility 2 ECTS
- •Current Trends in Sustainable Investing 2 ECTS
- Emerging Market Finance 2 ECTS
 Financial Inclusion and Microfinance 2 ECTS
 Fintech & Sustainability 2 ECTS
 Insurance for Development 2 ECTS
 Sustainability in Banking & Insurance 2 ECTS
- •Sustainable Development & Impact 2 ECTS

For the CAS program, participants complete all 4 ECTS Credits from the core course area and at least 6 ECTS Credits from the elective course area.





Photo by Julia Ardaran, Shutterstock

Individual Course Descriptions at a Glance

Legend: C=core, CE=compulsory elective, E=elective, DL=distance learning, CS=classroom sessions, BL=blended learning, GBL=game-based learning, *in development Click on titles to view full course details!

Abschlussseminar	Agile FinTech Strategies	Angewandte Makroökonomie
Start: June/July Duration:2 Days Program: MAS (C) Type: CS ECTS/L: 2 / German	Start: November Duration:1Day Program: MAS (E) & DAS (E) Type: CS ECTS/L: 1/English	Start: October Duration: ca. 10 h DL & 3.5 Days Program: MAS (E) & DAS (E) Type: DL, CS & GBL ECTS/L: 4 / German
Banking	Behavioral Finance	Biodiversity and Finance
Start: March Duration:5 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 5 / German & English	Start: August Duration: ca. 15 h DL & 1 Day Program: MAS (E) & DAS (E) Type: DL & CS ECTS/L: 3 / German	Start: May Duration: 2 Days Program: MAS (CE), DAS (CE) & CAS (E) Type: CS ECTS/L: 2 / English
Case Studies in M&A	Climate Change Finance	Corporate Governance and Corporate Social Responsibility
Start: August Duration: 2 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / German	Start: September Duration: ca. 25 h DL & 2 Days Program: MAS (C), DAS (CE) & CAS (E) Type: DL & CS ECTS/L: 3 / English	Start: January Duration: ca. 3h DL & 2 days Program: MAS (C) & DAS (CE) Type: DL & CS ECTS/L: 2 / English
Corporate Taxes	Current Trends in Sustainable Investing	Digital Transformation
Start: Oktober & November Duration: 2 Days Program: MAS (E) & DAS (E) Type: DL & CS ECTS/L: 3 / German	Start: November Duration:1.5 Days Program: MAS (CE), DAS (CE) & CAS (E) Type: CS ECTS/L: 2 / English	Start: April Duration: 2 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / English
Disruptive Technologies	eCorporate Finance Basic	eCorporate Finance Advanced
Start: May Duration:2 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / English	Start: September Duration:1 Semester Program: MAS (CE) & DAS (E) Type: BL ECTS/L: 6 / German	Start: February Duration:1 Semester Program: MAS (E) & DAS (E) Type: BL ECTS/L: 6 / German

eCorporate Valuation and M&A	eDerivatives	eFixed Income Markets
Start: February Duration:1 Semester Program: MAS (E) & DAS (E) Type: BL ECTS/L: 4 / German	Start: February Duration:1 Semester Program: MAS (CE) & DAS (E) Type: BL ECTS/L: 6 / German	Start: September Duration:1Semester Program: MAS (E) & DAS (E) Type: BL ECTS/L: 3 / German
eFundamentals of Banking	eFundamentals of Corporate Finance	eFundamentals of Derivatives
Start: Any time Duration:ca. 4 Weeks (20h) Program: MAS (C) & DAS (C) Type: DL ECTS/L: 1/German	Start: September Duration:ca. 4 Weeks (20h) Program: MAS (C) & DAS (C) Type: DL ECTS/L: 1/German	Start: Any time Duration: ca. 4 Weeks (20h) Program: MAS (C) & DAS (C) Type: DL ECTS/L: 1/German
eFundamentals of Financial Markets	eFundamentals of Financial Mathematics	eFundamentals of Programming
Start: Any time Duration: ca. 4 Weeks (20h) Program: MAS (C) & DAS (C) Type: DL ECTS/L: 1/German	Start: Any time Duration: ca. 4 Weeks (20h) Program: MAS (E) & DAS (E) Type: DL ECTS/L: 1/English	Start: Any time Duration: ca. 4 Weeks (30h) Program: MAS (E) & DAS (E) Type: DL ECTS/L: 1/English
eFundamentals of Sustainable Finance	Einführungsseminar	eInvestments
Start: Any Time Duration: ca. 4 Weeks (20h) Program: MAS (C), DAS (C) & CAS (C) Type: DL ECTS/L: 1 / English	Start: August Duration:3 Days Program: MAS (C) Type: CS & GBL ECTS/L: 2 / German	Start: September Duration: 1 Semester Program: MAS (CE) & DAS (E) Type: BL ECTS/L: 6 / German
Emerging Market Finance	ESG Engagements	Ethics and Sustainability in Finance
Start: April Duration: 2 Days Program: MAS (CE), DAS (CE) & CAS (E) Type: CS ECTS/L: 2 / English	Start: September Duration: 2 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / English	Start: September Duration: 3 Days Program: MAS (CE) & DAS (CE) Type: CS ECTS/L: 2 / German

Individual Course Descriptions at a Glance

Legend: C=core, CE=compulsory elective, E=elective, DL=distance learning, CS=classroom sessions, BL=blended learning, GBL=game-based learning, *in development Click on titles to view full course details!

Final Thesis	Finance for Risk Management	Financial Inclusion and Microfinance
Start: Any Time Duration: 4 Months Program: MAS (C) Type: DL ECTS/L: 10/German or English	Start: September Duration: 6 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 5 / English	Start: June Duration: 2 Days Program: MAS (CE) & DAS (CE) & CAS (E) Type: CS ECTS/L: 2 / English
Financial Services Ecosystems	FinTech & Sustainability	Future Business Models
Start: October Duration:ca. 2 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / English	Start: October Duration: ca. 3h DL & 2 days Program: MAS (CE), DAS (CE) & CAS (E) Type: DL & CS ECTS/L: 2 / English	Start: September Duration: 2 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / English
Grundlagen der Immobilienbewertung	Indirekte Immobilienanlagen und Separate Accounts	Insurance for Development
Start: April/May Duration:4 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / German	Start: June Duration:4 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / German	Start: June Duration: 2 Days Program: MAS (CE), DAS (CE) & CAS (E) Type: CS ECTS/L: 2 / English
Investment Controlling	Portfolio Management Simulation	Risk Management Practices
Start: November Duration: 2 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 2 / German	Start: February Duration:3 Days Program: MAS (CE) & DAS (E) Type: CS & GBL ECTS/L: 3 / German	Start: January Duration: 5.5 Days Program: MAS (E) & DAS (E) Type: CS ECTS/L: 4 / English
Structured Products Advanced	Structured Products Basic	Sustainability & Finance – Introduction
Start: June Duration:ca. 10 h DL & 1.5 Days Program: MAS (E) & DAS (E) Type: DL & CS ECTS/L: 2 / German	Start: May Duration:ca. 10 h DL & 1/2 Day Program: MAS (E) & DAS (E) Type: DL & CS ECTS/L: 1/German	Start: March & September Duration: 1 Day Program: MAS (C), DAS (C) & CAS (C) Type: CS ECTS/L: 1 / English

Sustainability in Banking & Insurance	Sustainable Development & Impact	Sustainable Investing
Start: September	Start: April	Start: May & November
Duration: 2 Days	Duration: 2 Days	Duration: 2 Days
Program: MAS (C), DAS (C) &	Program: MAS (C), DAS (CE) &	Program: MAS (C), DAS (C) &
CAS (E)	CAS (E)	CAS (C)
Type: CS	Type: CS	Type: CS
ECTS/L: 2 / English	ECTS/L: 2 / English	ECTS/L: 2 / English

Sustainable Investing in Wealth Management	Unternehmenssimulation
Start: February Duration: 2 Days Program: MAS (CE) & DAS (CE) Type: CS ECTS/L: 2 / English	Start: August Duration: 2.5 Days Program: DAS (CE) Type: CS & GBL ECTS/L: 2 / German



Methodology

Governance / Partners

Blended Learning



Offers flexibility in time and location and consists of instructional videos, self-study, online coaching and case studies.

The award-winning blended learning concept of the Department for Banking and Finance consists of three building blocks, which can be weighted differently within the courses: Self-study, online coaching and case study processing. All courses that follow this methodology are marked with an «e» in the course name. The blended learning concept includes the following components:

Recorded lectures (view lectures at any time)

Enables an independent study of selected subject areas.

- eLearning elements (diverse learning materials available online)
- Support at all times (online learning support from coaches)

Distance Learning

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Distance Learning allows participants to work on selected courses, learning elements or written papers independent of time and place. Our learning platform provides you with various course-dependent electronic learning materials. These include flash animations, videos, podcasts, excel files, supporting documents, reading assignments and multiple-choice questions. An online learning path guides you through the content of a structured way. Courses that follow this methodology are marked with an «e» in the course name.

Classroom Session



Enable personal discussions with lecturers and participants. The traditional format of the face-to-face course is used if personal discussions between the lecturer and the participants are paramount. These sessions usually take place at the University of Zurich and permit networking among the participants. Online participation possibility is guaranteed for most courses. If less than 10 people wish to participate at an on-site event, we reserve the right to hold the event completely online via Zoom. These events are organized as block seminars.

Game-based Learning Knowledge transfer using playful elements.



In various classroom sessions, didactically valuable game or simulated elements are used for the transfer of knowledge. In the so-called gamebased learning, analog and digital (board) games or simulations are used to apply and consolidate the theoretical content learned. Team spirit and fun are key.

Governance

The programs are governed by the Faculty of Business, Economics and Informatics at the University of Zurich, and run by the Executive Education together with the Department of Finance. This faculty is one of the leading faculties of business, economics, and informatics in Europe. Its research performance achieves the highest international recognition.



Center of **Competence for Sustainable Finance**

The Advanced Studies programs in Sustainable Finance are a joint initiative with the UZH Center of Competence for Sustainable Finance. The strength of the center lies in collaboration. It is one of the biggest university centers in the world dedicated to the research of sustainable finance and brings together approximately 30 researchers spanning fields from, for example, finance, law, informatics, political sciences and geography.

The Center of Competence for Sustainable Finance was launched through a joint initiative by the sustainability-themed research centers at the Department of Finance and related initiatives in other UZH faculties in January 2020 and has since focused on collaborative research projects. The activities of CCSF include:

- The creation of scientific knowledge, such as research on reproducible metrics that account for sustainability and risk as well as the mechanisms behind individual and collective financial and economic behavior.
- The strengthening scientific interdisciplinarity in order to tap into interconnected challenges that go beyond the scope of a single scientific discipline.
- The development of education opportunities which ensure that sustainability counts in decision-making and that current and future leaders are educated on the nuances and approaches of the field.

Partners

A number of component courses of the Advanced Studies programs are offered in partnership with the following organizations:



Schweizerische Eidgenossenschaf Confédération suisse Confederazione Svizzera Confederaziun svizra

and Cooperation SDC

Swiss Agency for Development



Program Management and Contact



Photo by Volodymyr Bahrii, Unsplash

Program Managers



Dr. Annette Krauss Senior Academic Associate / Director of Teaching Competence Center for Sustainable Finance Finance Executive Education University of Zurich





Academic Associate Competence Center for Sustainable Finance Finance Executive Education University of Zurich

Contact	Finance Weiterbildung Universität Zürich Plattenstrasse 14 8032 Zürich
Phone	+41 44 634 40 57
E-Mail	finance@execed.uzh.ch
Website	www.finance-weiterbildung.uzh.ch



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Note: Program and course details subject to change

Continuing Education at the University of Zurich – Where Research and Scholarship meet Professional Practice

Even if you graduated only a few years ago, your degree may have lost some of its value due to knowledge attrition and new developments in the field. Keeping your knowledge up to date with regular continuing education and lifelong learning will help you hold your own and stand out in a competitive job market.

The University of Zurich offers a wide range of continuing education opportunities, from part-time programs that can be completed while you continue working, to one-day or several-day workshops. The Master of Advanced Studies (MAS), Diploma of Advanced Studies (DAS) and Certificate of Advanced Studies (CAS) programs are generally aimed at graduates with a Master's degree and professional experience, although exceptions may be made for people with other equivalent qualifications or considerable experience. As well as subject-specific courses for those working in particular fields, UZH also offers courses on general topics that are open to all.

Continuing education at the University of Zurich is not simply a one-way process of imparting knowledge, but offers the opportunity to exchange information and views with others in the field. Through the use of examples and exercises drawn from real life, participants discover new techniques, models and practices that they can put to use in their everyday careers. By choosing a continuing education program at the University of Zurich, you are signing up for a top-level and high-quality experience at an outstanding higher education and research institution.

University of Zurich Continuing Education Hirschengraben 84 8001 Zurich Phone: 044 634 29 67 wbinfo@wb.uzh.ch www.weiterbildung.uzh.ch